

Policy Type:	EXECUTIVE LIMITATION POLICY		EL 10
Policy Title:	Communication and Counsel to the Board		
Last Updated:	October 22, 2009	Reviewed:	Annually in June

The CEO will not permit the Board to be uninformed or unsupported in its work.

Accordingly, the CEO will not:

1. Allow the Board to be uninformed of the monitoring data required by the Board (see policy on Monitoring Executive Performance) in a timely, accurate and understandable fashion, directly addressing provisions of the Board policies being monitored.
2. Allow the Board to be unaware of relevant trends, significant changes in provincial or municipal policies, anticipated adverse media coverage, material external and internal changes, particularly changes in the assumptions upon which any Board policy has previously been established.
3. Fail to advise the Board if, in the CEO's opinion, the Board is not in compliance with its own policies on Governance Process and Board-CEO Relationship, particularly in the case of Board behaviour that is detrimental to the work relationship between the Board and the CEO.
4. Fail to provide for the Board as many staff and external points of view, issues and options as needed for fully informed Board choices.
5. Present information in unnecessarily complex or lengthy form or in a form that fails to differentiate among information of three types; monitoring, decision-preparation or other.
6. Fail to provide a mechanism for official Board, officer or committee communications.
7. Fail to report in a timely manner an actual or anticipated non-compliance with any policy of the Board.
8. Fail to supply for the agenda all items delegated to the CEO, but still required by law or contract to be Board-approved, along with the monitoring assurance pertaining thereto.